



**Joseph G. Cacchione, MD, FACC**  
Chief Executive Officer  
Thomas Jefferson University  
Jefferson Health  
Jefferson Health Plans

June 10, 2026

Dear Congressman Bresnahan,

Thank you for the opportunity to respond directly and constructively.

For more than a century, Jefferson Health and Lehigh Valley Health Network have served as pillars of communities throughout eastern Pennsylvania. Together, we employ tens of thousands of people locally and care for millions of patients each year. We are proud to be one of Pennsylvania's largest safety-net hospital systems, providing care to all who need it, regardless of insurance status or ability to pay.

Our commitment to this region is measurable and enduring. Jefferson Health alone generates an annual \$2.7 billion community investment to support the health and well-being of the populations we serve. This holistic impact reflects not only direct clinical care, but also academic excellence, workforce development, and dedicated, community-facing health initiatives. These investments strengthen communities, expand access to care, and improve long-term health outcomes throughout the region.

In contrast, UnitedHealthcare is a Minnesota-based national insurer whose primary obligation is to maximize shareholder value, while our focus remains on delivering high-quality patient care and sustaining the long-term health of the communities we serve.

United has refused to fairly reimburse care already provided and has declined to move toward a sustainable agreement that reflects the real cost of delivering high-quality care here in Pennsylvania—even as UnitedHealthcare has publicly highlighted record financial performance and increased profit in recent earnings reports. These decisions have consequences that extend far beyond corporate balance sheets—they threaten patient access, place additional strain on frontline caregivers, and undermine the stability of institutions that communities have relied on for generations.

Our responsibility is to our patients, our caregivers, and the communities that depend on us. We remain committed to engaging in good-faith discussions and to seeking a fair, sustainable resolution that reflects the true cost of delivering high-quality care in our region.

We will continue working toward an outcome that protects access to care and benefits the patients and communities we serve, today and for generations to come.

Sincerely,

A handwritten signature in blue ink, appearing to read 'JG Cacchione', written in a cursive style.

Joseph G. Cacchione, MD, FACC  
CEO, Jefferson